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TEAMING ON PROPOSAL AND MAJOR OPPORTUNITY RESPONSES THE FUNDAMENTALS

- I. The Starting Point "Contractor Teaming Arrangements"
 - A. <u>Vertical Relationship</u> "a potential prime contractor agrees with one or more other companies to have them act as its subcontractors …"
 - B. <u>Horizontal Relationship</u> "two or more companies form a partnership or joint venture to act as a potential prime contractor …"

II. The Vertical Relationship – The Teaming Agreement

- A. Mandatory Provisions
 - 1. Covenant to Work With the Sub *If the Prime wins the Sub wins*.
 - 2. Division of Labor *Who does what?*
 - 3. Exclusive or Non-exclusive?
 - 4. Pricing From Sub Fixed for a term.
 - 5. Termination cover all the possible events
 - 6. Ownership of Intellectual Property Important!
 - 7. Confidentiality More than Just Pricing Methodology
- B. The Subcontract and Flow Downs
 - 1. Review the Prime Contract Terms in General
 - 2. Reach Agreement With Partner on Subcontract Terms
 - 3. Reach Agreement With Partner on Flow Downs

III. The Horizontal Relationship – Possible Structures

Joint Venture – General term meaning two or more entities coming together to form a separate entity for a specific purpose. Can be any of the following:

- A. General Partnership
 - 1. An association of two or more persons (entities) formed to carry on business for profit
 - 2. Can be informal (no filing required)
 - 3. Partners individually responsible for partnership debts
 - 4. Pass through tax treatment of profits and losses to partners
- B. Limited Partnership (the LP)

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- 1. Partnership with one or more General Partners and one or more Limited Partners
- 2. Must file with the State creature of statute
- 3. Limited Partners not liable for partnership debts
- 4. Limited Partners cannot participate in management of the partnership

C. Corporation (the C Corp)

- 1. Separate legal entity apart from its shareholders
- 2. No personal liability of shareholders
- 3. Double Taxation (Profits taxed; dividends taxed)
- 4. Corporate filings and procedures must be followed

D. The S Corporation (the S Corp)

- 1. Corporation that elects to be treated as a partnership for tax purposes only.
- 2. No personal liability of shareholders
- 3. Pass though tax treatment of profits and losses to shareholders
- 4. Restrictions on number of shareholders and classes of stock

E. Limited Liability Company (the LLC)

- 1. Blends corporation and partnership elements
- 2. Legal entity distinct from its members
- 3. No personal liability for members
- 4. May be formed by one person (single member LLC)
- 5. Must file with the State creature of statute
- 6. Pass through tax treatment of profits and losses to members

F. Limited Liability Partnership (the LLP)

- 1. Operates as a General Partnership
- 2. Members protected from some or all of the debts of the partnership
- 3. Must file with the State creature of statute
- 4. Pass through tax treatment of profits and losses to members

IV. Formation of the Joint Venture

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A. Entities Involved

- 1. Existing company can be the member, shareholder of the newly formed Joint Venture.
- 2. Can form a new entity (ex. LLC) owned by existing company to be the member, shareholder of the newly formed Joint Venture.
- 3. Individual can be member, shareholder of newly formed Joint Venture
- 4. Decision dictated by tax and liability reasons.

B. Operating Agreement

- 1. Regardless of the structure, must have a formal operating agreement with other participants
- 2. Defines:
 - a) Capital contributions and profit distribution
 - b) Management and purpose of the enterprise (duration)
 - c) Governance (Board of Directors/Management Committee)
 - d) Powers of shareholder, members, directors, managers
 - e) Dissolution and termination of enterprise
 - f) Withdrawal of shareholder/member
 - g) Transferability/assignment of interests

For any questions on any matter discussed above, please contact Bruce L. Galaro of Business Law Group at 203-797-1600